

CD OVERVIEW & POST COVID-19 PRIORITIES AUGUST 13, 2021

COMMUNITY DEVELOPMENT Michigan Economic Development Corporation

MEDC IS COMMITTED TO ENABLING LONG-TERM ECONOMIC OPPORTUNITY FOR ALL MICHIGANDERS

2



Achieve long-term economic prosperity for Michiganders by investing in communities, enabling the growth of good jobs and promoting Michigan's strong image worldwide



Make Michigan's economy the nation's fastest growing, most equitable and most resilient by:

Achieving 'Top 10' status for:

- Job growth in targeted sectors
- Equitable job growth
- Real median household income growth

Attaining the largest net gain of talent in the Midwest.

GUIDING PRINCIPLES

Sustainable, long term growth

Catalyze long-term job growth. Ensure resilience of Michigan's economy against downturns and automation potential.

Regional impact Empower and support from rural areas to u

Empower and support every region – from rural areas to urban cores – in improving economic outcomes.

Equitable, high-wage growth Drive equitable pathways toward high-wage growth by enabling industries, communities and businesses that provide opportunities for all.

Customer focus

Ensure a customer (businesses, communities, entrepreneurs) and partner orientation in all we do.

STRATEGIC FOCUS AREAS



Attract, retain and support businesses

Aggressively work to attract and retain companies in target industries that support growth in jobs, wages and investment

Foster high-wage skills growth

Collaborate on efforts to produce, attract and retain the skills needed for indemand and high growth occupations in focus industries

Develop attractive places

Q

Attract talent through innovative placemaking and streamlining development processes at the community level to transform underutilized properties into vibrant areas



Catalyze entrepreneurship

Strengthen the ecosystem that enables more entrepreneurship, commercialization and new business creation

. Market

the state

Promote Michigan's image as a world-class business location and travel destination



Community Development

Supporting the growth of vibrant, diverse and sustainable communities across Michigan

FUNDING PRIORITIES

COMMUNITY DEVELOPMENT GOALS

Impact

- Project located downtown or traditional commercial district
- Project supports local plans
- Community financially supports
- Led by emerging developer

Place

- Building appropriate to neighborhood
- Creates density
- Promotes mixed income neighborhood
- Incorporates sustainable approaches to stormwater management

Financial Need

- Maximize all available debt
- All other sources have been explored
- Demonstrated financial commitment toward project by owner
- Financial need demonstrated

Community Development - MEDC

Technical Assistance

- Redevelopment Ready Communities®
- Michigan Main Street
- Redevelopment Services Team

Small Business Support

- Match on Main
- Community capital
- B-Corp education
- Michigan Small Business Development Center assistance

Development Tools

- Michigan Community Revitalization Program (CRP)
- State Brownfield Tax Increment Financing (Brownfield TIF)
- Public Spaces, Community Places (Patronicity)
- Community Development Block Grant (CDBG)

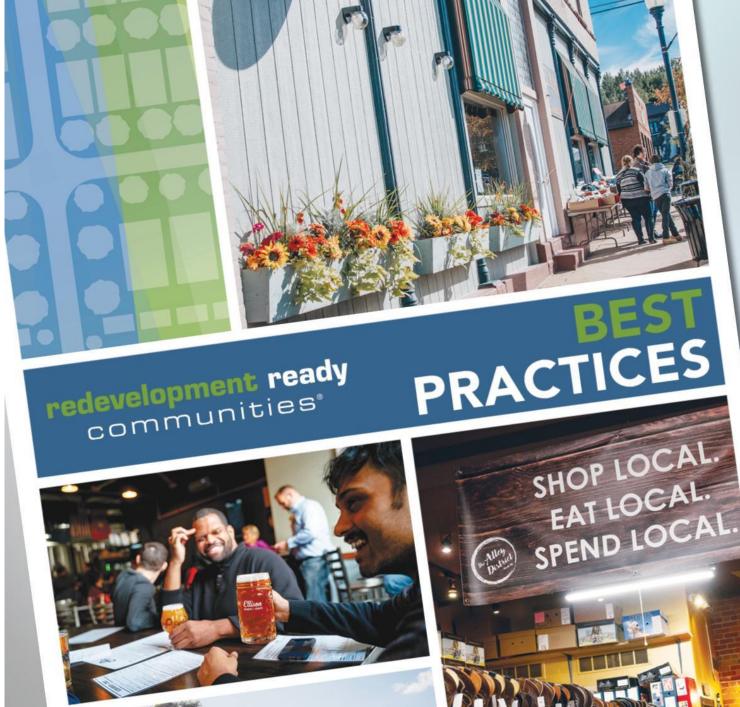
Historic Preservation

- Certified Local Governments (CLGs)
- Historic Preservation Tax Credits
- Local Historic Districts & Surveys
- Michigan Lighthouse Assistance Program

REDEVELOPMENT READY COMMUNITIES®



RRC empowers communities to shape their future by building a foundation of planning, zoning and economic development best practices and integrating them into their everyday functions.



- 1. Plans & Public Engagement
 - 2. Zoning
 - 3. Development Review
 - 4. Boards & Commissions
 - 5. Economic Development & Marketing
 - 6. Redevelopment Ready Sites®

RRC LEVELS: ESSENTIALS & CERTIFIED

RRC offers two levels: "Essentials" and "Certified." Communities can determine which level is most appropriate for their needs based on capacity, community goals and other local factors. Communities are encouraged to consult with their assigned RRC planner if they are unsure which level they would like to pursue.



Communities who have achieved Essentials status have all the key documents and practices in place to provide a predictable development experience and meet local planning and zoning responsibilities under Michigan law.

RRC Certified communities have integrated all the Best Practices into their local processes and proactively seek out community development opportunities while providing a predictable development experience.





REDEVELOPMENT SERVICES

Suite of Services



Baseline Community Visits



Priority Site Identification & Promotion



Predevelopment Assistance



Design/Build Package



Developer Matchmaking



MICHIGAN MAIN STREET

Michigan Main Street Program Levels

Learn: Training Series

Start: Engaged 1-3 years

Progress: Select 5 years

T.R. IS IN THIS TOGETHER!

Maintain: Master At least 2 years







Comprehensive Impact of Main Street



PROMOTION

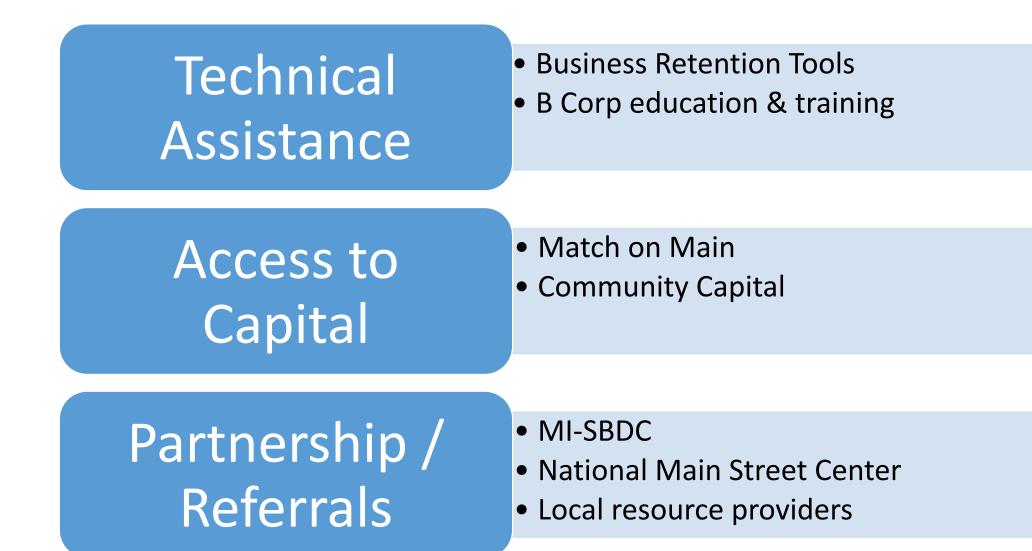




ORGANIZATION



SMALL BUSINESS SERVICES



Technical Assistance

- Business Retention Tools
- B Corp education & training

Access to Capital Match on Main Community Capital

Partnership / Referrals

MI-SBDC

- National Main Street Center
- Local resource providers

BUSINESS RETENTION TOOL

- Small businesses may access an online learning portal through a partnership with th **MEDC & Northern Initiatives**
- Training series for local units government, DDAs and Main Street programs to support businesses within your distri and how to navigate the available resources

Who Should Attend:

Objectives:

mi**place**

sinesses may access learning portal partnership with the Northern Initiatives series for local units of	Â	COVID-19	MONEY	M	ARKETING	MANAGEMENT					
	Dashboard Home										
	Recently Visited		mmended ces you may be interes	ed in based on what yo	ou've viewed.						
	Business After COVID-19 Checklist 90 Day Financial Scenario Analysis	This	How To Respond During An Emergency This resource will help business owners know how to respond during a crisis.			Financial Management In The Face of An Emergency Use this resource to learn how to manage					
ent, DDAs and Main ograms to support	Introduction to Branding Hiring Employees and Subcontractors Break-Even & Target Profit Calculator	Unc	Projecting Cash Flow Needs In Times of Uncertainty: A Business Case Study Use this case study to learn how to evaluate and adjust your operations during an emergency.		Money and Know How BUSINESS PERFORMANCE PLAN						
es within your district to navigate the resources	* Favorites	and			Date 1 Year Goal(s) 3-5 Year Goal(s)	Contact	Business		Years in B	usiness	
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June 30, 2020 at 10 a.m.					business decisions		Sheet) to make				
REGISTER NOW						g cash flow projections oving my credit score					
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DOING GOOD

- Through a partnership with Good For Michigan, offering support to businesses interested in making a positive impact on their employees, their local community and the natural environment.
- WHY? Resiliency, talent attraction, sustainability!







Companies who make a positive social, environmental, and economic impact are often considered "doing good." Some of these companies have gone on to become a certified B Corporation and explicitly use business as a force for good.

The Certified B Corporation designation is earned by companies that are focused on environmental and social change in addition to monetary profits (the triple bottom line). B Corps are certified by B Lab, a nonprofit organization that believes in unifying companies around the world with their goal of making high ethical standards for business practices the new norm.

Technical Assistance

Business Retention Tools

- B Corp education & training
- ReopenMainStreet.org

Access to Capital

- Match on Main
- Community Capital

Partnership / Referrals

MI-SBDC

- National Main Street Center
- Local resource providers

MATCH ON MAIN

- Small Business grant program administered in partnership with eligible communities including Michigan Main Street & Certified RRC communities
- Supports new and expanding businesses by providing up to \$25,000 for interior renovation and working capital for inventory, marketing and other eligible expenses.





COMMUNITY CAPITAL

Community capital is simply money that comes from the community and goes to the community. This can include donation-based crowd funding like PSCP to investment-based crowdfunding that is a potential tool for small businesses.

IBE NOW

r one year. Save



Tecumseh Brewing Co. Owners

Michigan's first investment Growdfunding campaign under the new Michigan Invests Locally Exemption – MILE – has successfully reached its maximum gost. The Teourseh Brewing Company this week reached \$15,000 in local Investments from Michigan residents.

The company is the first in Michigan to raise funds under MILE, also known as PA264 of 2013, which uses an investment model of crowdfunding rather than a rewards based model like Kicksterer. The ofference between a Kicksterer campaign and a Michigan Investment Crowdfunding campaign is that supporters are also investors, and have the opportunity to reache a financal return on their investment' said Chris Miller. City of Adrian economic developer, who was intimately involved in the investment' said chris Miller. City of Adrian economic developer, who was intimately involved in the investment' said chris Miller. City of Adrian economic developer, who was intimately involved in the investment's said chris Miller. City of Adrian economic developer, who was intimately involved in the investment's and chris Miller. City of Adrian economic developer, who was intimately involved in the involution and passage of the legislation.

Sports Autos Business Michigan Life+Home Entertainment Opinion Obituaries BUSINESS Detroit Soup, funding ideas one bowl

at a time

Stephanie Steinberg The Detroit News Published 11:46 p.m. ET May 25, 2016 | Updated 11:53 p.m. ET May 25, 2016



Cracked ceilings and cement floors might bother some people, but for Detroit resident Amy Kaherl, the imperfect aesthetics of Ponyride are motivators.

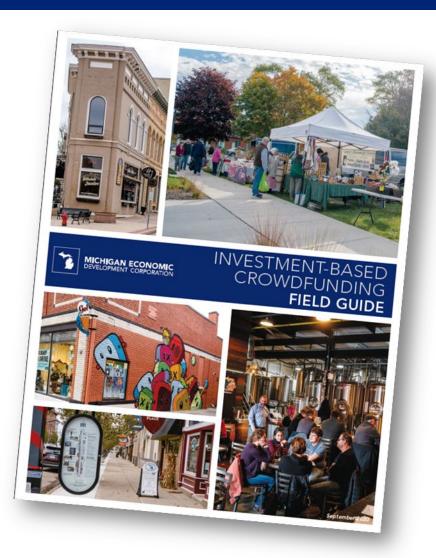
"I love that there's drywall behind us because it always feels like there's something else that needs to happen," she says, wedged in her few feet of space on the second floor. "It makes me feel like the work's not done."

Kaherl's to-go cup from the Anthology coffee house downstairs hints that the 34-year-old former pastor, who deejays at Old Miami bar on the side, doesn't

orts/ stop.



The Detroit News



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SBDC RESOURCES

- Business Counseling, Growth Team Consultants, and On-demand trainings
- CARES Act Plan
 - Contracted service providers to assist small businesses
 - Additional business consultants available
- Comeback Kit





HOW WE HELP

Business Consulting In-Person Training Start-Up Assistance Accounting Tax Planning Workshops **Budget Planning Technology/Computers Live Online Training Buy/Sell a Business** Market Research **On-Demand Online Cash Flow Management Search Engine Optimization Training Customer Relations** (SEO) Analysis Technology **eCommerce Export Strategy** Roadmapping Franchising **Transition Planning Investor Readiness Government Contracting Business Plan Development Commercialization** International Trade **Financial Management** Strategy **Business Accelerator** Legal Issues Marketing Strategy Managing a Business Cybersecurity Fund Human Resources & Loan Package Development Emerging Technology **Organizational Development** Fund **SBIR/STTR Proposal** Review

HISTORIC PRESERVATION

Identification

- Survey is the process for identifying and gathering data on a community's historic resources. It helps:
 - Communities to prioritize preservation projects for technical assistance, grant applications, and local funding
 - Property owners and developers to prepare National Register nominations, which enable use of historic preservation tax credits
 - Planners to develop land use policy and promote responsible decision-making
 - Community organizations to develop heritage tourism and educational programming

Designation

• Local Historic District (PA 169)

Enables communities to establish local historic district ordinances to protect historic properties and incorporate preservation into community planning

National Register of Historic Places

Provides a tool that allows communities to recognize and honor important places and enables certain properties to access preservation incentives

Tax Credits

- 20% Federal Rehabilitation Tax Credit
 - Receive roughly 35 new applications per year
 - Approve approximately 25 Part 3 application per year
 - Representing an annual average of \$138M in direct investment
- 25% State Rehabilitation Tax Credit
 - Not yet actively accepting projects





Michigan Lighthouse Assistance Program (MLAP)

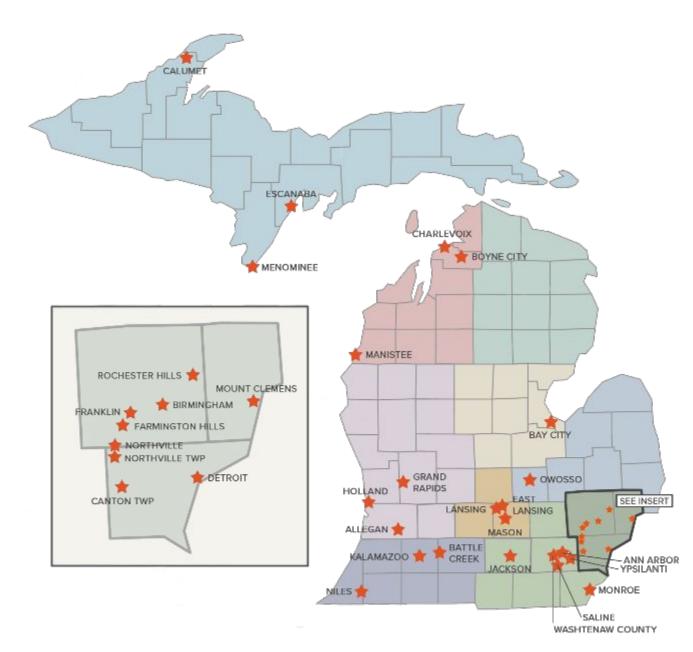
- Planning and Rehabilitation Grants
 - \$60,000 maximum award
 - 50% of grant award match required
 - Governmental units and non-profits
- Funded by the "Save Our Lights" license plate
 - Over \$2.4 million awarded since 2000
 - \$25 from each new plate and \$10 renewal to fund





Certified Local Government (CLG) Program

- Federal-State-Local Partnership
- Any local unit of government—county, city, township, or village—willing to meet program requirements
- CLGs support and integrate preservation into master planning and community development processes
- CLGs are recognized as active partners in the national historic preservation program and gain special access to technical assistance, grant funding, and other benefits



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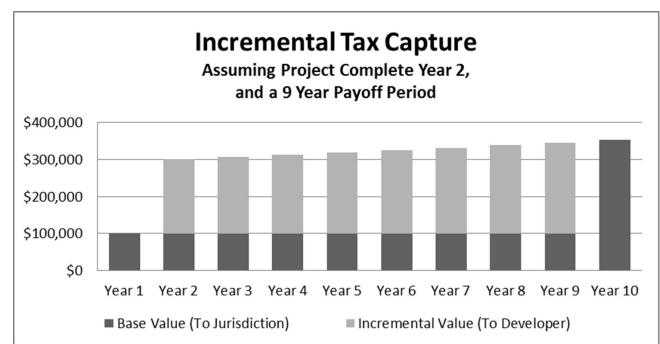
Allegan Ann Arbor Battle Creek **Bay City** Birmingham Boyne City Calumet Canton Twp Charlevoix Detroit East Lansing Escanaba Farmington Hills Franklin Grand Rapids Holland

Jackson Kalamazoo Lansing Manistee Mason Menominee Monroe **Mount Clemens** Niles Northville Northville Twp Owosso **Rochester Hills** Saline Washtenaw Co Ypsilanti

FUNDING PROGRAMS

BROWNFIELD TAX INCREMENT FINANCING

- Eligible Project: property or building that is contaminated, functionally obsolete, blighted, historic resource
- Adjacent and contiguous properties
- MEDC administers non-environmental activities
- EGLE administers environmental activities
- Industrial, commercial, residential, etc.
- Eligible Non-Environmental Activities:
 - Brownfield & Act 381 Work Plan preparation
 - Interest (case-by-case basis)
 - Demolition
 - Lead & asbestos study, abatement
 - Site preparation & infrastructure (CORE communities only)



Act 381 Brownfield TIF

The capture may include state taxes, both school operating and state education tax.

- Also includes local taxes
- Ratio of Local to State mills must be preserved.
- Debt millages cannot be captured.

Must occur on eligible property that is included in a locally approved Brownfield Plan.

Plan must identify the eligible activities and their costs.

ACT 381: BROWNFIELD PLANS & WORK PLANS

Brownfield Plan establishes:

- "Eligible property" included in project/Plan.
- Why it's eligible (costs).
- Indicates that the local jurisdiction is supportive of the tax increment revenue (TIR) capture.
- Sets the maximum amount of TIR that can be captured.

ACT 381 WORK PLANS : ELIGIBLE ACTIVITIES

Eligible Non-Environmental Activities:

- Brownfield Plan and Act 381 Work Plan Preparation
- Interest
- Demolition
- Lead and asbestos study and abatement

+ in <u>Core Communities</u>, these additional activities:

- Site Preparation
- Infrastructure

ACT 381 WORK PLANS : ELIGIBLE ACTIVITIES

Environmental Activities:

- Brownfield Plan and Act 381 Work Plan Preparation
- Environmental Assessment
- Due Care (based on contaminated conditions on site)

ACT 381 WORK PLANS : ELIGIBLE ACTIVITIES

Environmental Activities:

- Brownfield Plan and Act 381 Work Plan Preparation
- Environmental Assessment
- Due Care (based on contaminated conditions on site)

WORK PLAN SCOPING AND APPROVAL PROCESS

Step 1: Identification of a potential Brownfield redevelopment project

Step 2: Local BRA develops Brownfield Plan

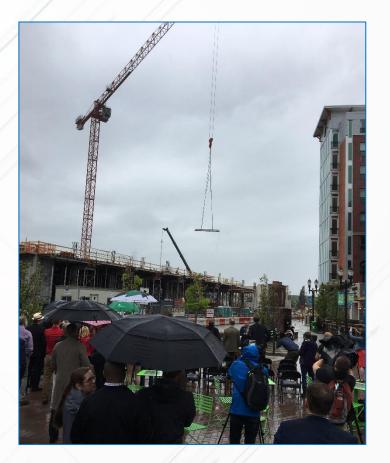
- Step 3: Local BRA and Municipality (taxing jurisdiction) approve Plan via resolution
- Step 4: State review of the Work Plan (if seeking state mills)
- Step 5: MSF approval required for all Act 381 Work Plans with MSF activities seeking state capture

Step 6: Project Initiation and Completion

SO HOW LONG DOES IT TAKE?

- Answer: It Depends.
- Local approval times vary.
- MSF review and board action typically takes at least 8 weeks.

- Once MSF and/or DEQ approves, project and TIR are managed locally
- BRAs submit annual reports to MEDC (activities and capture)





COMMUNITY REVITALIZATION PROGRAM (CRP)

State Gap Financing for Private Redevelopment Projects

- Competitive. Need-based. Performance-based.
- Annual appropriation from Legislature
- Grants, direct loans, loan participation, equity investments
- Grants up to \$1.5M per statute (limited to \$750k per parameters). \$10M into any single project.

Property Eligibility: contaminated, blighted, functionally obsolete, historic resource

Eligible Investment: demolition/site improvements, rehabilitation, new construction, architectural/engineering, M&E, Furniture/fixtures



TYPES OF SUPPORT

MCRP CAN BE USED IN CONJUNCTION WITH OTHER COMMUNITY DEVELOPMENT INCENTIVES AND FEDERAL PROGRAMS SUCH AS:

STATE PROGRAMS

- Brownfield Act 381 Tax Increment Financing (TIF)
- Brownfield Michigan Business Tax (MBT) Credits
- Community Development Block Grant (CDBG)

FEDERAL PROGRAMS

- Historic Tax Credits
- New Market Tax Credits
- Low Income Housing Tax Credits
- HOME
- HUD Loans and Guarantee
 Programs

Funding and Disbursement Process

• CATeam vets project against CD Priorities

Project scoping

Compliance

• Confirms financial need/recommends program to fill gap

• Underwriting/Program staff conducts preliminary review of financial gap and financial feasibility

- Underwriting completes in depth financial review & structures CRP
- Program staff ensures complete application meets all statutory requirements
- CAT presents recommendation at MSF Board public meeting
- CRP incentives under \$1M and within Parameters sent to MSF delegates for approval
- Legal & Program Admin prepare and execute MSF grant, loan or equity agreement
- If Loan or equity, CRP funds disbursed after owner equity & senior lender funds
- Compliance monitors performance via milestone completion
- Grant funds typically disbursed after Certificate of Occupancy milestone





COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

- US Department of Housing and Urban Development (HUD) allocates CDBG funding to the State, funds flow from MEDC to local municipality
- Eligible Projects must meet at National Objective and must have an Eligible Activity
- National Objectives:
 - Benefit persons of Low to Moderate Income: Job creation, Area benefit, Housing
 - Prevention or Elimination of Slum or Blight: Spot, Area wide, Historic preservation
 - Urgent Need
- Specific requirements related to prevailing wages, bidding, contracting
 - Work closely with your CATeam and CDBG program specialist to ensure compliance
- Currently funded incentives: rental rehab, water related infrastructure (WRI)

REACH OUT TO YOUR COMMUNITY ASSISTANCE TEAM SPECIALIST AS EARLY AS POSSIBLE!

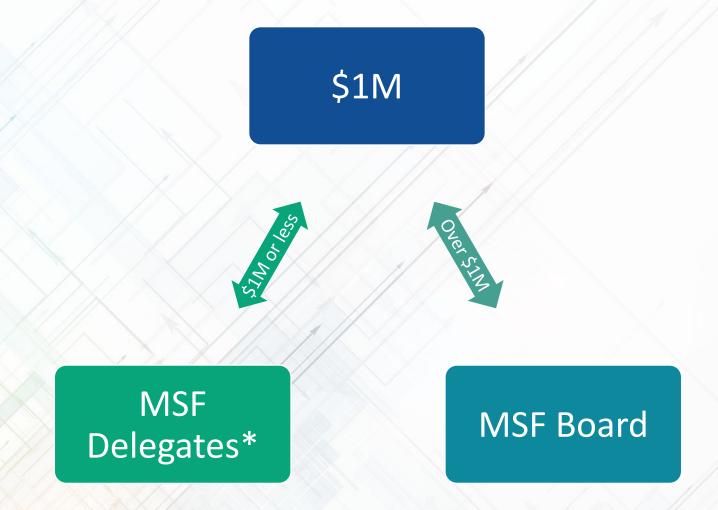
CDBG FUNDED PROJECTS

×	BUILDING REHABILITATION
	CDBG LOAN PROGRAM
	DIRECT ASSISTANCE TO BUSINESS
	FAÇADE IMPROVEMENTS
	PLANNING
	PUBLIC FACILITIES
	PUBLIC IMPROVEMENTS
8	RENTAL REHABILITATION
	SMALL BUSINESS
	UNIQUE/INNOVATIVE
1 Marco	

CDBG Process



APPROVAL – MICHIGAN STRATEGIC FUND (MSF)



FAÇADE IMPROVEMENTS

Negaunee, MI





RENTAL REHABILITATION





Sault Ste Marie, MI

CDBG



PUBLIC SPACES COMMUNITY PLACES

- A simple and innovative way to raise funds to revitalize or create public spaces
- Engages public participation and community pride

The Program

- MEDC partnership with Patronicity and the MML
- Communities and non-profits apply with Patronicity for an online crowdfunding campaign
- Patronicity handles Project Administration

www.patronicity.com/puremichigan



Eligible Applicants

- Project located in a community which contains a traditional downtown and have a commitment to becoming more redevelopment-ready
 - Or located in a Certificated Redevelopment Ready Community[®]
- Submitted by local communities and non-profit entities



Evaluation Criteria

- A defined focused project
- Overall impact of the project on the community and placemaking efforts
- Project location
- Local financial commitment
- Current fundraising and marketing campaigns
- Project start and completion date



PSCP Process

- 1. Project Intake First Blush
 - Community, Non-Profit
- 2. Engage w/ Patronicity
- 3. Build/Submit an online project profile
- 4. Patronicity application review
- 5. MEDC/MML application review
- 6. Patronicity "polishes" the project proposal
- 7. Crowdfunding goes live, money flies in, success!
- 8. Implementation of project



Keys to Success

- A Strong Network
- A Team behind the project
- The Groundwork (4-6 weeks)

SUCCESS

- Strategic Marketing Plan
- Pitch, Creative Rewards, Engaging Video
- Many Small Donors- Few Large Donors
- Personal Touch- Connection matters
- Never Quit!



Successful Projects



Q MARINE CITY, MI

River Rec Teen Zone

A Teen Driven Space in a Historic Place

Project Closed



♀ GRASS LAKE CHARTER TOWNSHIP, MI

Grass Lake Events Park

Help us complete our community park!

\$34,010 of \$30,000 Matching Grant: MEDC

\$52,580 of \$50,000

Project Closed

★ Matching Grant: MEDC

VIEW

🗲 SUCCESS!



SAULT STE. MARIE, MI

Sault Ste. Marie Power Canal Trail

Support the construction of a one-mile, multi-use trail connecting the Community along Michigan's only hydroelectric canal.

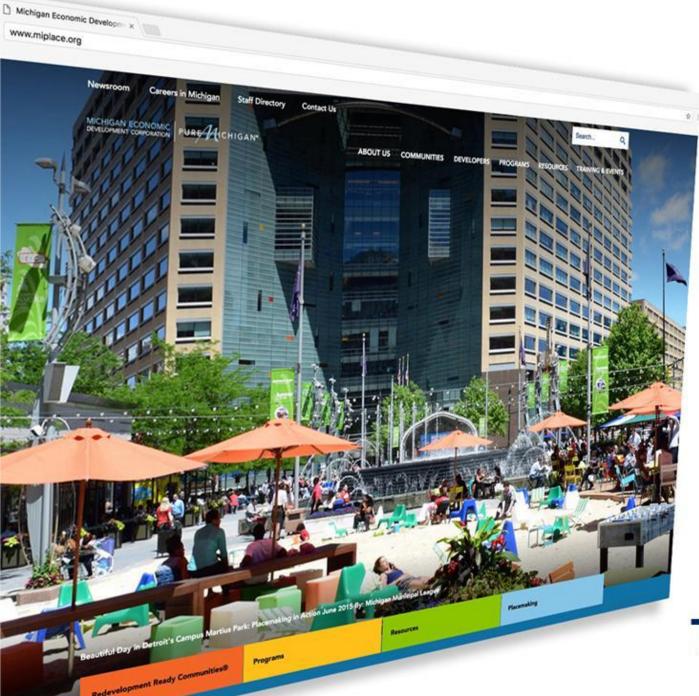
\$65,612 of \$50,000

Project Closed

★ Matching Grant: MEDC

VIEW

PSCP



RESOURCES

www.miplace.org

LinkedIn: MEDC Community Development

> **Facebook:** @MiPlaceNews

Twitter: @MiPlaceNews





Lindsey Miller Community Assistance Team Specialist 231.260.2185 millerl32@michigan.org







